



## Duty of Care – Safety Management and Crew Welfare

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### Abstract

*Indeed, the shipping industry brings the world closer through trade, but even this is survived under the relentless efforts of its unsung heroes: seafarers. Yet, life at sea comes with challenges. Prolonged time away from family and friends, demanding work cycles, social isolation—everything takes its toll on a seafarer's physical and mental well-being. The happiest, most well-rested crew will be the safest. Fatigue changes judgment, as does stress and anxiety. The assurance of safety and welfare of crew on board a ship is, therefore, a multi-faceted challenge that calls for unwavering commitment from managers. While the idea sounds extremely simple, 'duty of care' can be very difficult to put into practice. Managers have to juggle regulations, industry standards, and operational constraints to keep a safe and happy ship environment. It is also keeping a culture where mutual respect, freedom of communication, and teamwork are encouraged among all members of the crew. The managerial level is highly instrumental in promoting a more positive organizational culture, where every person is valued and counts. In a nutshell, the duty of care in safety management and crew welfare is an incredibly complex and continuous task requiring incessant efforts and attention.*

**Keywords:** seafarers, challenges at sea, regulations operational constraints, safe ship environment.

### 1. Introduction

Safety and welfare are paramount in the maritime industry. This chapter will deal with the obligation of ship owners and ship managers to their crews, and the way that a network of regulations, directives and practicalities conspire – at least in normal times – to create a maritime workplace that is secure, and can make for a fulfilling life at sea. Duty of care covers a range of safety aspects – from design and maintenance of our ships to the procedures we have in place to respond to emergency situations, and our policies and practices to support the mental wellbeing of our crew. Beyond the physical safety of the crew, it reaches also into their welfare. [1]

### 2. Why is Crew Safety and Welfare So Important?

As the maritime industry plays such a pivotal role in international trade and transportation, the safety and welfare of its employees are foremost those challenges of any industry – third on the list. Ships

and offshore platforms are inherently hazardous working environments, and crew members working on these facilities regularly encounter risks such as severe weather, dangerous equipment, grueling working hours, and the possibility of being exposed to chemicals and other hazardous substances. Ensuring a safe environment and healthy standards at work places of seafarers is fundamental, not only as a matter of pure ethics, but also from the perspective of vessel effective operation and companies' long-term success. If the crew is safe and well cared for, they will be a productive and happy crew. The healthier your workforce, the less likely they are to have accidents, seek raises in the forms of lower insurance premiums, and be out on sick leave or disability. Another important aspect of safety culture is that it promotes an environment of mutual trust and reassures that every crew member is treated with dignity and respect which in source increases the

overall morale of the entire team making it a happy place to work. Where seafarers feel valued and their welfare is central to priorities, they will be far more likely to take responsibility for safety, for the conditions for a good on-board safety culture. Crew care is key, not only in terms of operational efficiency, but for the overall health and wellness of seafarers' long term. These people have families depending on them and their safety is confirmed to be a cause for concern across the globe. Everyone in the shipping industry, including owners, maritime authorities, operators, and the flag states, must play a part in preserving the health and well-being of seafarers.(Figure 1)



**Figure 1 Operational Efficiency**

### **3. Issues of A Safe and A Happy Ship**

A safe and happy ship can be created by focusing on several key issues, the first being:

#### **3.1. Safety Protocols**

Implementing safety rules and approaches that can help/stop/increase/prevent causes of injuries, and also may eliminate hazards at work including falls, slips, trips, firefighting, emergencies among many other at sea.

#### **3.2. Crew Training**

All crew members should be well trained in safety drills and emergency responses to guarantee their safety.

#### **3.3. Maintenance**

Performing regular maintenance of ship systems,

equipment, and hull to avoid mechanical failures.

#### **3.4. Health and Hygiene**

Observed by following high cleanliness standards to prevent the occurrence of diseases on board.

#### **3.5. Communication**

It offers effective communication systems for both emergencies and daily operations.

#### **3.6. Navigation**

Includes proper equipment and procedures for safe journeys from one place to another.

#### **3.7. Crew Welfare**

It involves giving fair wages, enough time to rest, and also recreational facilities for maintenance of the crew spirit.

#### **3.8. Security**

Methods implemented to stop piracy and unauthorized access to the ship.

#### **3.9. Environmental Responsibility**

Compliance with environmental regulations to reduce/lessen harm of the ship on marine ecosystems.

#### **3.10. Cultural Sensitivity**

In order to create a peaceful environment, one should appreciate the different cultures found among the crew members. Resolving these problems will help to create safe and harmonious atmosphere on board, so all the crew and passengers will be taken care of.

#### **3.11. Physical and mental well-being**

The crews' physical and mental health is one of the major factors for a safe and happy ship. They should have some relaxation and not be loaded with too much workload.

### **4. There are Several Key Benefits of Putting Crew Safety and Welfare as A Priority**

- Reduced rate of accidents
- More efficient operation and productivity
- Reduced insurance premium rates and financial losses
- Heightened morale and job satisfaction
- Increased retention of seasoned crew members
- Maritime industry with positive public reputation.

### **5. Safety Technologies Ongoing/Completed Research**

#### **5.1. Advanced Navigation Systems**

Due to the research, we have been able to develop

sophisticated navigation systems like Electronic Chart Display Information System (ECDIS) which provides real-time information regarding the position of the vessel, course, and other surrounding threats. Such awareness makes accidents like collisions or grounding less likely.

### **5.2. Autonomous vessel technologies**

This research is aimed at developing systems like unmanned surface vessels (USVs) and remotely operated vehicles (ROVs). These developments are anticipated to revolutionize maritime operations by reducing human intervention in hazardous tasks, thereby enhancing crew safety.

### **5.3. Remote monitoring and diagnostics**

The research has resulted in the development of real-time remote monitoring and diagnostic systems for vessel systems and equipment. Early detection of potential problems becomes possible through this method, thus leading to timely maintenance that prevents breakdowns and ensures safety.

### **5.4. Human factors engineering**

Research focused on studying the human factors responsible for maritime accidents. This included studies on fatigue management, crew workload and communication systems which led to the development of strategies that minimize human errors as well as enhance performance among crew members. These ongoing or completed research efforts have opened the door to advanced safety technologies that are changing the maritime industry.

## **6. Emergency Technologies for Creating Safety**

The maritime industry is in a constant state of flux, leading to the development of new technologies aimed at improving safety on board ships. These latest and emerging technologies provide several ways to combat various challenges from avoiding accidents to crew welfare. One such area worth pursuing is artificial intelligence (AI) based predictive maintenance. It uses AI algorithms which can process huge amounts of sensor data and other system inputs for identification of potential failures that might occur on these components. This proactive maintenance helps minimize breakdowns thereby making the operating environment safer. There is also the emergence of drone technology as a ship inspection tool. Drones fitted with high-definition

cameras and sensors can be used to inspect those areas of the vessel that are difficult to reach like hulls or riggings. This technology reduces chances of accidents while detecting potential safety risks earlier.

### **6.1. Superior Navigation System**

With a range of ships are being built with advanced but untapped technologies in navigation such as the use of modern technology in collision avoidance systems, using pilotable autonomous navigation and monitoring the weather in real time are changing the landscape of ship operations and promoting safe navigation.

### **6.2. Smart Wearables**

In the maritime industry, wearable devices are becoming increasingly popular and are used to monitor crew health & safety in real-time. These devices can monitor health metrics, detect falls and even send emergencies alerts.

### **6.3. Virtual Reality (VR) and Augmented Reality (AR)**

VR and AR technologies are utilized to create ambient training simulations that allow crew members to practice dealing with different types of emergencies in a safe and controlled environment. In such cases, these technologies may also help technicians to troubleshoot equipment and carry out complex tasks.[2]

## **7. Beyond Navigation and Rescue**

The use of safety technologies transcends the concept of navigation and rescues, and there is a wide range of applications in commercial marine operations. For instance, fatigue detection systems may be used to detect the levels of fatigue of the crew and alert in case of accidents that might have been caused by fatigue hence reducing their impact. Tele management systems permit control and monitoring the ship from off-site-It is a tool through which ship managers obtain essential Ship information, thus understanding efficiency, performance, and safety concerns. Proactive safety management is made possible as these technologies provide a means of monitoring and identifying the likelihood of an occurrence of an adverse event and subsequently providing prompt remedial action. Crews receive the opportunity to improve their safety and welfare, so

advancing technologies in the future will offer more ground-breaking solutions. They will help in decreasing levels of accidents at sea and at the same time result in gains in performance, volatile reduction and environmental conservation

## 8. Regulations and Policies for Crew Safety

Another possibility is that the large number of visitors customarily visiting the country on a daily basis makes for such an environment. Maritime industry is framed by myriads of rules and regulations with major emphasis on protection of human life in sea. Today, there are many conventions, Acts and Codes from the international level as well as from the national level in order to protect and maintain the crew of the ship. These regulations cover various aspects, including: (Figure 1)

### 8.1. International Maritime Organization (IMO)



**Figure 1 International Maritime Organization (IMO)**

### 8.2. Conventions

IMO is the leading international organization that is established with the primary aim of dealing with maritime safety and security. For instance, SOLAS provides the basic measures and requirements governing the design and construction, maintenance, and equipment of ships with respect to safety; MLC offers the minimum requirements concerning seafarers' working conditions and protection; and STCW outlines the necessary requirements for training, certification, and watchkeeping of seafarers.

### 8.3. Flag State Regulations

Each vessel is associated with the distinct flag of the country, which is known as the flag state. The flag state is also an independent authority that has its own national legislation and thus enforces its laws and regulation which contain the provision of IMO conventions. Some of other regulations include those relating to fire protection, ship's life-saving appliances, and the sheeting of ships that is aimed at

preventing pollution.

### 8.4. Port State Control

The authorities of the port state have the right to physically access any ship within their port to conduct checks to verify compliance with the international and national standards. Among these, as cited earlier, are safety equipment checks, crew competency assessments, and documentation review. Negligence or noncompliance with the standards may lead to detentions, fines, other consequences. (Figure 2)



**Figure 2 Port State Control**

### 8.5. Industry Standards and Best Practices

Besides, the legal rules and regulations, the maritime industry has set lots of standards and practices. These contain additional information about SMS, RA, EP, and CW of the vessels in the content. Some of the mandates include the International Safety Management (ISM) Code, the Maritime Safety Information system, MSI, and the Occupational Safety and Health Administration, OSHA. [3]

## 9. Safety Strategies and Best Practices

Apart from the existing and prospective legal provisions and policies, maritime companies are to enhance the provision of safety measures incorporating other efficiency measures as they fight for improved crew members' safety and well-being. These practices will not just provide a check to a society's compliance to rules but seeks to establish a preventive mechanism.

### 9.1. Risk Assessments and Mitigation

There is need for organizations to establish routine risk evaluation with a view of ascertaining any risky



situations that may be present in the operation of ships, in ports or during certain operations. This includes risk assessment where risks are considered based on their probability and impact and assessing the probability and impact of a risk and identifying ways of reducing its probability or impact. For instance, a company can have measures for responding to exposure, emergencies' simulations and training of employees effectively.[4]

### **9.2. Communication and Training**

For appropriate and timely prevention and provision of adequate information concerning safety measures, policies and risks to the crew, communication is of essence. Employers should ensure they offer proper training to their employees the areas of safety that may include fire prevention, evacuation or important practices at workplaces among others. Rehearsing is also important not only in training but also to be certain that the crew will be ready to handle the worst-case scenarios during emergency incidents.

### **9.3. Feedback and Improvement**

A very tactical and encouraging method of communication ensures that members of the crew can raise their concerns and thus aid in enhancing safety. There should be safety audits and incident investigations so as to ascertain that there is ground weakness that needs to be addressed so as to avoid a repeat of the mishap.

## **10. Operational Experience in Crew Safety Management**

Understanding and practice acquired through continuous operation determine how safety of the crew in the field can be enhanced. That is the practical use of knowledge, regulation and application of efficient technologies to maintain healthy and safe environment for seafarers. It involves a rather broad spectrum of special tasks and activities, starting with the performance of ship's routine functions, and ending with emergency drills and exercises. A ship is a platform that operates in a dynamic environment where conditions are constantly fluctuating. The weather, the cargoes that are to be transported, and even the people present on board can all pose some measure of safety challenges. There is a wide recognition that the ideal safety management systems should be capable of responding to such ever-

changing conditions. As to the nature of learning and improving, it has to be gradual and iterative based on existing or actual experiences. In this case, it does mean that some amount of risk is taken in order to be safe; however, in matters concerning crew safety, it is essential to take the safety management of a crew proactively. While it is important to address events once they occur, it is also important to learn how to identify risks from accidents occurring and taking preventative measures. This entails understanding that each vessel and its crew are exposed to certain risk factors, and is capable of determining and applying the right way of dealing with these risks for maximum benefit.

### **10.1. Examples of Operational Experience**

Some key examples of operational experience in crew safety management include: Some key examples of operational experience in crew safety management include:

- Monitoring on how cargo particularly loose cargoes should be handled and secured.
- Creating scenarios of accidents like fire outbreaks, a man falling overboard, and boat collisions, with subsequent training of the crew in handling the events
- Safety inspections and audits to assess the risks that may lead to accidents, with recommendatory measures or actions.
- Conducting awareness and training sessions with crew members on acceptable precaution measures to be taken concerning potential hazards occurring on the job.
- Reporting information and evaluating performance on how to maintain safe working conditions.[5]

## **11. Conclusion and Key Takeaways**

It is a standard goal to protect crew and their well-being in the maritime environment. This paper has discussed a number of safety concerns in their application in technology, operation and regulation fields and contexts. It is important to note, though, that even with the advancement of technology making safety even safer, it is not the end of all product design. Therefore, for the seafarers it is significantly important to have a healthy working environment that can only be achieved by adhering to



a top-down approach that includes but not limited to embracing information technology, the development of sound policies that when put in place are effectively trained among others. The things to take from all of this are consistent with the principles studied, namely the importance of the constant search for improvements and the activation of the corresponding processes. The positive effect of new technologies such as Artificial Intelligence based advanced preventive maintenance systems and Personal Protective Equipment, or safety wear devices can play a major role in reducing the accidents. However, it is equally important to cultivate a safety culture that involves employees reporting any incident, embracing the culture of safety meetings, and conducting exercise drills. Procedures and regulations protect the industry and its consumers from certain risks, assuring compliance in line with industry practices. In conclusion, it can be implied that a collective approach is the only way and all the parties involved in the maritime industry starting from the ship owners, operators, and regulatory authorities have to contribute to building a new safer future for seafarers.

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